

# CIBAFI – Ivey Business School Executive Programme

Leading AI Transformation in Banking: From  
Strategy to Execution

10 November 2025 – Virtual

17 November 2025 – Virtual

24 November 2025 – Virtual

15 December 2025 – Hybrid (In-person in Bahrain & Online)







## About CIBAFI

CIBAFI is an international non-profit organisation founded in 2001 by the Islamic Development Bank (IsDB) and a number of leading Islamic financial institutions. CIBAFI is affiliated with the Organisation of Islamic Cooperation (OIC).

With over 140 members from more than 30 jurisdictions all around the world, CIBAFI is recognised as a key piece in the international architecture of Islamic finance.

In its mission to support the Islamic financial services industry growth by providing specific activities and initiatives that leverage current opportunities while preserving the value proposition of Islamic finance, CIBAFI is guided by its Strategic Objectives, which are, 1) Advocacy of Islamic Finance Values and Related Policies & Regulations; 2) Sustainability and Innovation Integration; 3) Industry Research and Analysis; and 4) Professional Development.

## About Ivey Business School

The Ivey Business School at Western University, Canada is celebrating its 100<sup>th</sup> anniversary as one of North America's oldest and most established providers of business education. Ivey's mission is to develop leaders who think globally, act strategically, and address critical issues facing organizations and society, through impactful research and transformative learning experiences. Ivey is the second largest producer of business cases in the world, and the world's largest producer of Asian business cases, which are used by global business schools. In 2015, Ivey Business School partnered with the Central Bank of Bahrain to design and deliver the acclaimed Waqf Fund Leadership Grooming Programme for Islamic banks in Hong Kong and Toronto.





## Programme Outline

This 4-session programme equips senior leaders in financial sector with the insights, frameworks, and tools needed to confidently lead digital transformation. Covering key themes such as leading technical organizations, navigating digital disruption, building innovation capabilities, managing risk, and fostering organizational resilience, the programme takes participants from strategic understanding to practical execution.

The programme includes three interactive virtual sessions (3 hours each) and concludes with a full in-person day.

In addition to the live sessions, participants will complete targeted assignments and mini projects to deepen their learning and apply new concepts. They will tackle real-world challenges—from AI adoption and cyber risk to talent strategy and crisis response—through faculty-led discussions, simulations, and a collaborative capstone project designed to turn knowledge into actionable leadership.

## Programme Objective

The objective of this programme is to empower senior leaders in the banking and financial sector with the knowledge and practical tools to effectively lead AI-driven digital transformation. It aims to enhance their ability to:

- Understand and navigate the opportunities and risks of AI adoption,
- Build innovation and resilience within their organizations,
- Strengthen governance and risk management in the digital era, and
- Translate strategic insights into actionable leadership and execution, with accountability and transparency, fostering a culture of ethical behavior and long-term value creation.

## Target Audience

The programme is designed for:

- Senior executives and decision-makers in banks and financial institutions,
- Heads of digital transformation, IT, risk management, and compliance,
- Leaders responsible for strategy, innovation, and organizational resilience,
- Regulators and policymakers seeking to understand AI applications in banking, and
- Professionals involved in cybersecurity and data governance within financial institutions.





## Programme Sessions

**Session 1 (Virtual):** What Managers Need to Know about AI and its Differences with Traditional IT.

Introduces the fundamentals of AI and ML, explains supervised, unsupervised, and reinforcement learning, and highlights how AI differs from traditional IT systems.

**Session 2 (Virtual):** What Managers Need to Know about AI and ML Development Cycle.

Focuses on how AI solutions are developed, common challenges such as bias and over-reliance on automation, and how to critically evaluate AI use cases.

**Session 3 (Virtual):** AI Exploration Strategies in Large Organizations.

Explores strategies for adopting and scaling AI, organizational readiness, and lessons from real-world banking and non-banking cases, with insights from a guest speaker.

**Session 4 (In-Person):** Executing AI in Large Organizations & AI Planning Studio.

Covers execution challenges such as governance, data quality, and cultural transformation, followed by team-based project presentations and insights from a banking/FinTech leader.

## Programme Schedule

Programme starts from 1:00PM to approximately 4:00PM (Bahrain, GMT +3) daily.

Days	Sessions
10 November 2025 (Monday)	Sessions 1
17 November 2025 (Monday)	Sessions 2
24 November 2025 (Monday)	Session 3
15 December 2025 (Monday)	Session 4

# CIBAFI – Ivey Business School Executive Programme

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## Registration Form

Name: -----  
Position: -----  
Department:-----  
Institution: -----  
Email: -----  
Mobile: -----  
Telephone: -----  
Nationality: -----  
Country: -----

## Registration Details

### Early Bird Fees Per Participant:

CIBAFI Members: USD 1,840 (after 8% discount; regular fee USD 2,000)

CIBAFI Non-members: USD 2,300 (after 8% discount; regular fee USD 2,500)

Register and pay on or before **20 October 2025** to avail the 8% early bird discount.

**Please send the completed registration form to the CIBAFI Secretariat:**

Email: [cibafi@cibafi.org](mailto:cibafi@cibafi.org) | Tel: +973-17357300